
Capital Improvements Plan: FY 2003 – FY 2008

This chapter will provide an overview and discuss the District of Columbia's Capital Improvements Plan (CIP) and FY 2003 Capital Budget. First, there will be a review of the current program, followed by a discussion on the future direction, appropriated budget authority request, FY 2003 operating budget impact and finally the capital funded positions. A more detailed analysis of the FY 2003 budget can be found in the Capital Improvement Plan appendix volume.

The Current Capital Program

The District's Capital Improvements Program is responsible for the development of the Capital Improvements Plan and capital budget as well as establishing policies to effectively monitor, and track the District's capital infrastructure. Historically, fiscal constraints have forced the District as well as other state and local governments to defer routine maintenance, forego major capital investment, and push obsolete equipment beyond safety guidelines. In FY 2001, the nation experienced phenomenal growth and the District benefited from this growth. Failure to complete projects on schedule and within budget could no longer be attributed to the lack of financial resources. Despite these fiscal resources good project management and effective program implementation remained ongoing challenges.

To correct these systemic problems, a greater emphasis was placed on improving spending, project management, completing projects on schedule, and developing better ways to track performance. The District Council required accountability at all levels within the organization and gradual improvement began. There was a fundamental shift in direction from micromanagement to a more focused strategic management approach.

Programmatically, starting in FY 2002, the capital budget was developed whereby each facility in the District's capital inventory was a designated project. Component units were classified as subprojects. This new project/subproject classification would give the District better financial reporting capability. In addition, an intensive effort was made to improve planning, coordination and project execution. Moreover, a detailed

Table 6-1:

FY 2003 – FY 2008 CIP at a Glance

Table CIP-1 shows the FY 2003 to 2008 CIP and FY 2008 Capital Budget.

Overview	Figure
Total Number of Projects	222
Number of On Going Projects	195
Number of New Projects	27
Total FY 2003 Planned Funding	\$611,658,000
Total FY 2003 Planned Expenditures	\$611,658,000
Total FY 2003 to FY 2008 Planned Funding	\$1,945,761,000
Total FY 2003 to FY 2008 Planned Expenditures	\$1,945,761,000
FY 2003 Appropriated Budget Authority Request	\$258,305,869
Total Number of Capital Funded Positions	455
FY 2003 Planned Debt Service	\$20,694,300
FY 2003 - FY 2008 Planned Debt Service	\$600,763,371
Percent of Total FY 2003 Capital Funding to Total FY 2003 General Fund Operating	16%

assessment and analysis was initiated comparing planned expenditures to actual expenditures to help determine accurate funding levels.

Because of the more focused approach, great strides were made correcting the backlog of capital deficiencies. Evidence of this progress can be seen as spending rates continue to improve. Agencies are improving their project scheduling, preparing better-cost estimates, completing more projects within budget, and closing projects. For the first time, the program instituted performance measures to help monitor agency performance and track effective use of capital funding. Despite the current successes, though, a great deal of work remains to be done.

Future Direction

In light of the events of September 11th causing economic uncertainty and projected revenue shortfalls, the District cannot afford to borrow additional dollars without adversely affecting its credit ratings and annual operating budget resources. The District currently has \$2.8 billion in outstanding debt with an additional \$350 million planned for FY 2002. Moreover, assuming current funding

levels and no new capital projects, the District will exceed its debt per capita (measure of outstanding debt to average population) in FY 2005. To prevent this and generate District wide cost savings, agencies were required to absorb a 15.5% budget reduction within their Capital budget. The savings generated from the budget reduction will be used to fund any new or ongoing projects proposed in FY 2003. Agencies have the opportunity to reprioritize by identifying projects that are dormant, low priority and those that may be postponed or eliminated.

As part of the District's efforts toward this end, the Capital Improvements Program has initiated a comprehensive Capital Improvement Management Assessment. The assessment will study programs from a financial and programmatic focus. The expectation upon completion of the study is to have an effective and efficient working CIP that demands accountability and delivers result to the citizens of the District. Specifically, the assessment will examine procurement policies, identify inefficiencies, develop best practices, and offer recommendations for improved program management, project imple-

Table 6-2

Capital Fund Proforma (\$000)

	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 03 - FY 08
								Total
Sources								
Long-term GO Bonds	482,921	421,878	333,732	266,747	240,604	115,610	349	1,378,920
Intermediate-term GO Bonds	146,993	142,955	93,308	51,915	18,115	3,250	0	309,543
Total GO bonds	629,914	564,833	427,040	318,662	258,719	118,860	349	1,688,463
Rights of Way Fees	25,0919	36,940	37,950	37,350	37,500	36,133	36,127	222,000
Paygo	0	0	0	0	0	0	0	0
Equipment Lease	6,450	9,885	3,200	0	0	0	0	13,085
Other	0	0	11,102	11,112	0	0	0	22,214
Total Funding	661,463	611,658	479,292	367,124	296,219	154,993	36,476	1,945,761
Uses								
Office of Property Management	9,303	20,629	11,109	4,903	4,000	1,000	0	41,641
Office of the Chief Financial Officer	19,566	35,526	9,015	2,500	0	0	0	47,041
Office of Planning	0	2,000	2,000	0	0	0	0	4,000
Office of Personnel	4,800	5,000	5,000	0	0	0	0	10,000
Office of Emergency Management Agency	500	0	0	0	0	0	0	0
Com. on the Arts and Humanities	1,245	1,596	1,442	1,305	1,025	1,250	0	6,618
Office on Aging	6,199	8,255	0	0	0	0	0	8,255
D.C. Public Library	5,523	7,061	3,810	0	0	0	0	10,871
Consumer & Regulatory Affairs	2,250	2,750	2,750	0	0	0	0	5,500
Dept of Housing and Community Development	15,969	16,821	5,897	2,500	2,500	0	0	27,718
Business Services & Econ. Dev.	8,600	8,600	0	0	0	0	0	8,600
Metropolitan Police Department	37,326	28,336	9,389	0	0	0	0	37,725
Fire and Emergency Medical Services	9,776	10,172	7,574	500	0	0	0	18,246
DC Department of Corrections	12,657	13,562	2,670	0	0	0	0	16,231
Office of the Chief Medical Examiner	6,655	0	0	0	0	0	0	0
D.C. Public Schools	169,263	183,461	168,406	172,626	148,722	21,115	0	694,330
University of the District of Columbia	6,826	6,105	6,171	0	0	0	0	12,276
Department of Parks and Recreation	47,065	30,638	30,859	14,363	13,581	5,066	0	94,507
Department of Health	9,872	8,599	12,070	2,729	2,000	2,000	0	27,398
Department of Human Services	14,517	13,257	6,345	1,376	1,051	329	349	22,707
Department of Transportation	44,719	40,081	41,100	37,350	37,500	36,133	36,127	228,292
WMATA	65,600	40,500	46,200	68,300	71,100	88,100	0	314,200
Department of Public Works	22,806	2,220	0	0	0	0	0	2,220
Department of Motor Vehicles	10,529	10,208	0	0	0	0	0	10,208
Office of Contracts and Procurement	2,000	1,500	0	0	0	0	0	1,500
Department of Mental Health Services	32,519	27,411	32,185	11,112	0	0	0	70,708
Office of the Chief Technology Officer	95,380	87,370	75,301	47,560	14,740	0	0	224,971
Total Expenditures	661,463	611,658	479,292	367,124	296,219	154,993	36,476	1,945,763
Ending Balance	0	0	0	0	0	0	0	0

Figure 6-1:

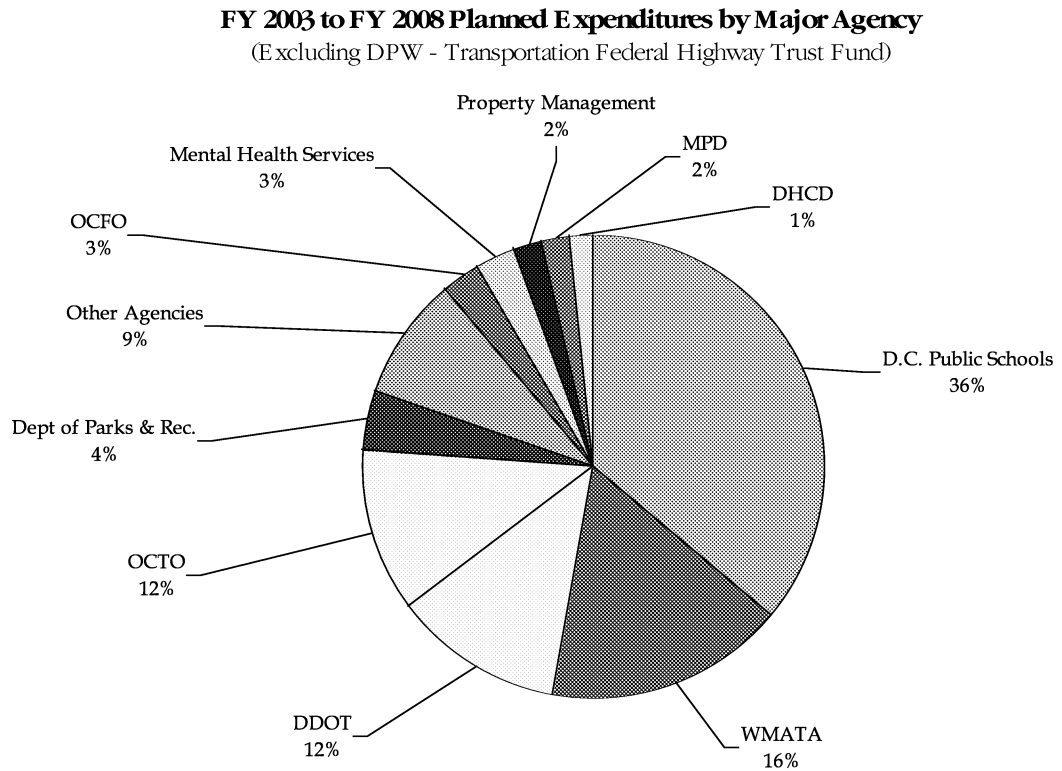


Figure 6-2:

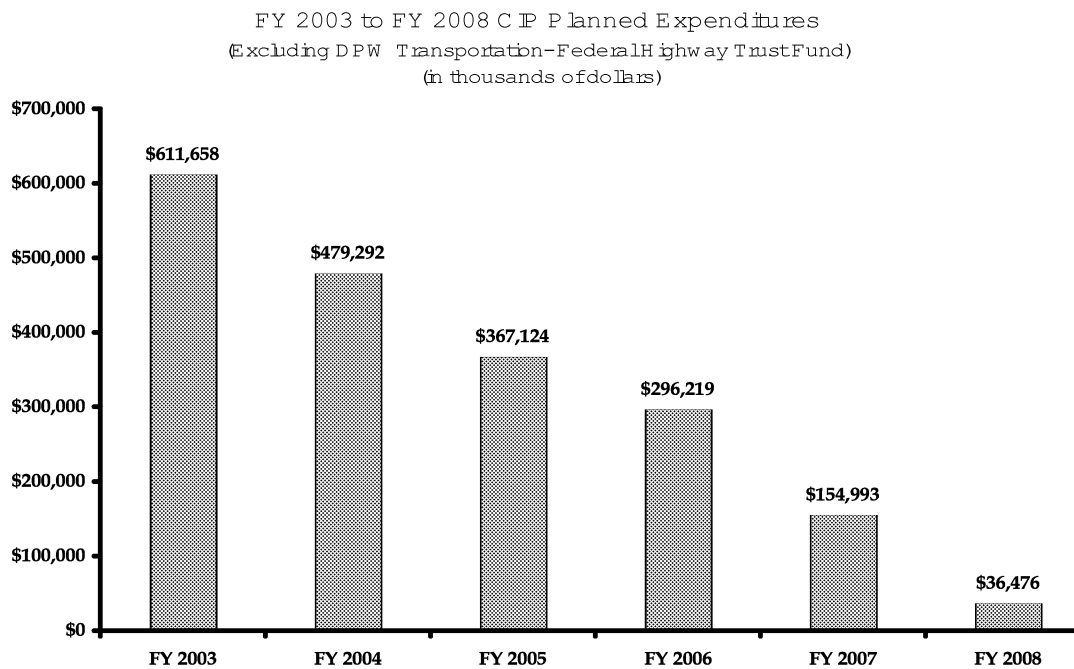


Figure 6-3:

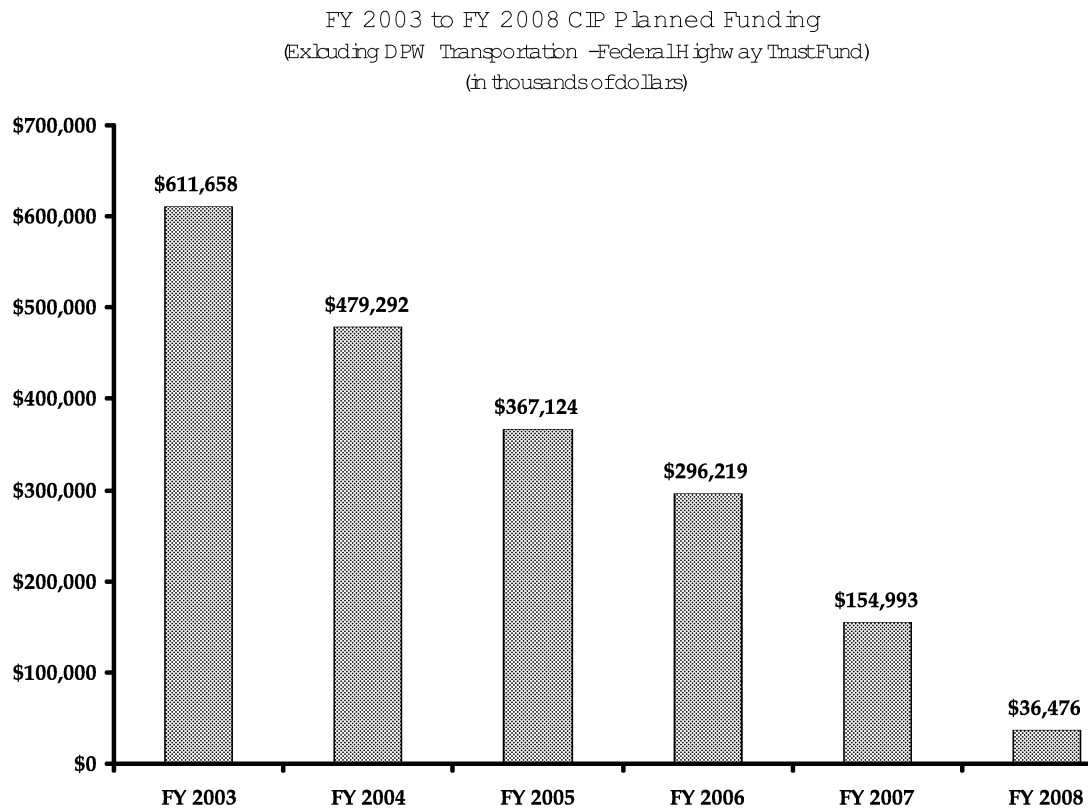


Figure 6-4:

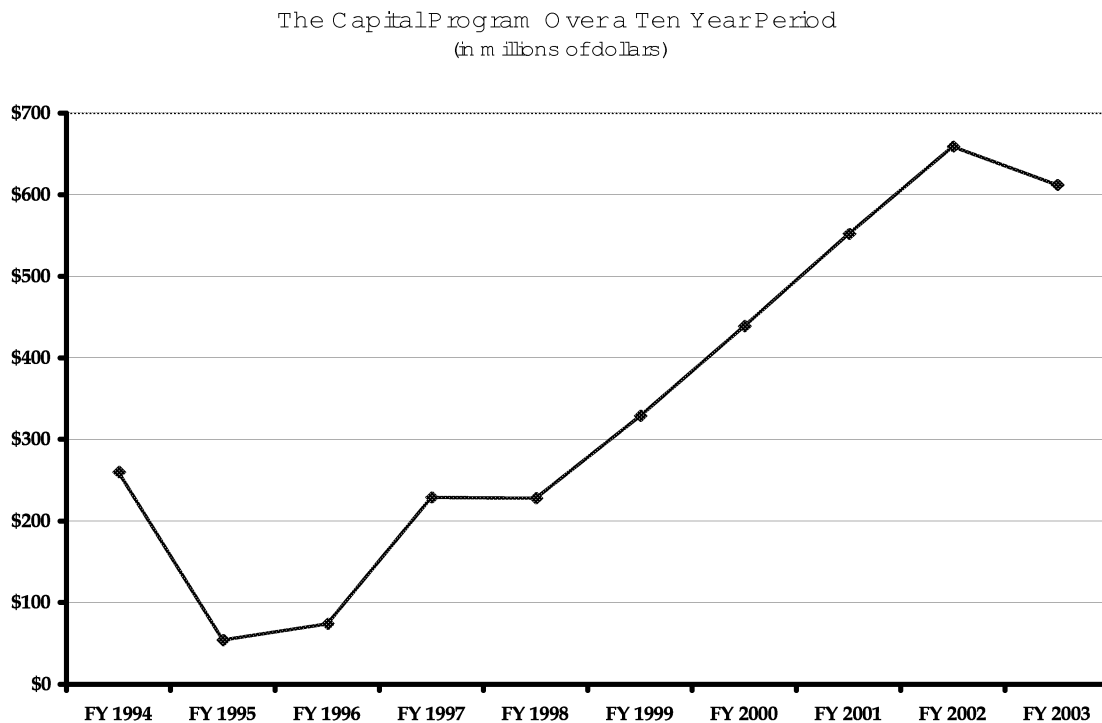


Figure 6-5

Appropriated Budget Request

AG	Project	Sub Project	Project Name	A Local Funds Request	B Local Street Maintenance Fund	E=(A+B) Total Authority Request
Office of Property Management						
AM0	GA2	22	D.C. Warehouse - Electrical Upgrade	960,000	0	960,000
AM0	GF2	19	D.C. Warehouse - Fire Suppression	480,000	0	480,000
AM0	GJ1	01	Asbestos Abatement @ Var District Bldgs	-525,000	0	-525,000
AM0	GN1	01	Condition Assessment of District Owned B	-159,080	0	-159,080
AM0	GR1	03	Renov. Old Juvenile Ct Bldg	-3,700,000	0	-3,700,000
AM0	GR9	01	Renovate Old Juvenile Court Building	-300,103	0	-300,103
AM0	GT2	37	Recorder of Deeds - Complete Modernization	160,000	0	160,000
AM0	N14	01	Government Centers St Elizabeth Hospital	-506,000	0	-506,000
AM0	N14	05	Improve Property Mgt System (ITS)	-4,897,000	0	-4,897,000
AM0	N14	08	Government Centers - New DOES/DHS facility	11,500,000	0	11,500,000
AM0	N14	12	Government Centers - Ancoxia Gateway (FEMS)	2,500,000	0	2,500,000
AM0 Total				5,512,817	0	5,512,817
Office of the Chief Financial Officer						
AT0	AT2	29	Facility Consolidation - Site Acquisition	18,000,000	0	18,000,000
AT0	BF2	04	CAPPS	-7,408,000	0	-7,408,000
AT0	BF2	08	Fin. Con. Sys. Imp. - Budget System Module	6,365,000	0	6,365,000
AT0	CSP	05	DW (ARTI/OAO) Implementation -			
			Infrastructure Improvements	7,350,000	0	7,350,000
AT0	CTF	05	Capital Contingency Fund	7,000,000	0	7,000,000
AT0 Total				31,307,000	0	31,307,000
Office of Planning						
BD0	PLN	33	Public Planning Funds - Initial Project			
			Development Funds	4,000,000	0	4,000,000
BD0 Total				4,000,000	0	4,000,000
Commission on the Arts						
BX0	AH7	18	Public Arts Fund - Downtown Initiatives	165,000	0	165,000
BX0	AH7	22	Public Arts Fund - Mt. Vernon Sq.	276,691	0	276,691
BX0	AH7	23	Public Arts Fund - East of the River Projects	151,000	0	151,000
BX0 Total				592,691	0	592,691
Office on Aging						
BY0	EA1	29	Ward 1 Senior Wellness Center	-1,000,000	0	-1,000,000
BY0	EA2	29	Ward 2 Senior Wellness Center	-1,000,000	0	-1,000,000
BY0 Total				-2,000,000	0	-2,000,000

DC Public Library

CE0	LA9	01	Asbestos Abatement @ Various Branch Library	-601,723	0	-601,723
CE0	LB2	02	Rehabilitation of Elevators @ Various Branch	-1,500,000	0	-1,500,000
CE0	MLK	37	Martin Luther King Memorial Library	-2,500,000	0	-2,500,000
CE0 Total				-4,000,000	0	-4,000,000

Department of Housing and Community Development

DB0	033	64	Ft Lincoln Utility	-2,500,000	0	-2,500,000
DB0	040	01	Affordable Housing	-1,500,000	0	-1,500,000
DB0	040	RT	Affordable Housing	-7,676,000	0	-7,676,000
DB0	EB2	02	Neigh. Revitalization-Columbia Heights	-3,000,000	0	-3,000,000
DB0 Total				-14,676,000	0	-14,676,000

Metropolitan Police Department

FA0	ITI	01	Information Technology Initiative	-1,762,624	0	-1,762,624
FA0	P31	04	Gen Imprv Rehab Initiative MPD	-2,398,158	0	-2,398,158
FA0	PSP	02	Property Streamlining - Fleet Facility	-2,980,000	0	-2,980,000
FA0	PSP	04	Property Streamlining - Sod Facility	-4,000,000	0	-4,000,000
FA0 Total				-11,140,782	0	-11,140,782

Fire and Emergency Medical Services

FB0	F27	06	Underground Fuel Storage Tank Removal	-57,707	0	-57,707
FB0	F34	01	Communications Systems Upgrade & Replacement	4,000,000	0	4,000,000
FB0	LC7	37	Engine 25 - Complete Renovation/Modernization	1,741,883	0	1,741,883
FB0	LD1	37	Engine 28 - Complete Renovation/Modernization	1,518,145	0	1,518,145
FB0	LE1	22	Communications - Electrical Systems	-1,475,000	0	-1,475,000
FB0	LE1	36	Communications - Structural Work	-525,000	0	-525,000
FB0 Total				5,202,321	0	5,202,321

Department of Corrections

FL0	CR0	02	General Renovation of Cell Doors & Motors	-3,000,000	0	-3,000,000
FL0	CR0	04	General Renovation Upgrade Central Security Comd Ct	-400,000	0	-400,000
FL0	MA2	20	Renovations at CDF - Emergency Power System Upgrades	947,000	0	947,000
FL0	MA2	23	Renovations at CDF - Staff and Visitors Entrance Reconfiguration	1,000,000	0	1,000,000
FL0	MA2	25	Renovations at CDF - Elevator Replacement	1,184,000	0	1,184,000
FL0 Total				-269,000	0	-269,000

DC Courts

FN0	B29	01	Central Recording System	-1,098,763	0	-1,098,763
FN0	B29	01	Central Recording System	-185,499	0	-185,499
FN0	B29	03	Central Recording System	-2,333,000	0	-2,333,000

FN0	B31	01	General Improvements Varios D.C. Court Building	-649,744	0	-649,744
FN0	MA1	37	Rehabilitation of Building 25 DCGH Camp	-2,337,000	0	-2,337,000
FN0 Total				-6,604,006	0	-6,604,006

Office of the Chief Medical Examiner

FX0	AA3	37		-68,500,000	0	-68,500,000
FX0 Total				-68,500,000	0	-68,500,000

University of the District of Columbia

GF0	U08	01	UDC Van Ness II - U08 Phase D	-223,349	0	-223,349
GF0	U08	10	Renovate Academic Laboratory	-3,922,233	0	-3,922,233
GF0	U25	01	Architectural Barrier Removal Various Location UD	-409,226	0	-409,226
GF0	U67	01	Roof Replacement/Water Damage Repair UDC Garage	-51,418	0	-51,418
GF0	UB0	07	Elevator And Control System Replacement	-1,000,000	0	-1,000,000
GF0	UM0	01	Renovate Water Heating System UDC	-945,092	0	-945,092
GF0	UM0	02	Physical Plant Chiller/Heating Sys UDC	-400,000	0	-400,000
GF0 Total				-6,951,318	0	-6,951,318

Department of Parks and Recreation

HA0	QA3	38	Riggs/Lasalle Recreation Center	4,803,000	0	4,803,000
HA0	QA4	38	Lamond Recreation Center	4,432,000	0	4,432,000
HA0	QB3	38	Roper / Deanwood Recreation Center	5,400,000	0	5,400,000
HA0	QB5	37	Hillcrest Recreation Center	2,558,000	0	2,558,000
HA0	RA1	08	General Improvement Playcourt/Ballfields	-43,003	0	-43,003
HA0	RA1	16	Chevy Chase Recreation Rehabilitation	-69,508	0	-69,508
HA0	RA1	TL	Southeast Tennis & Learning Center	-5,057	0	-5,057
HA0	RE0	10	Expansion of Hillcresst Center	-1,000,000	0	-1,000,000
HA0	RE0	12	Ft Stanton	-2,300,000	0	-2,300,000
HA0	RE0	14	Joe Cole Recreation Center	-1,324,150	0	-1,324,150
HA0	RE0	19	Anacostia Recreation Center	-1,297,840	0	-1,297,840
HA0	RG0	02	Districtwide Property Improvements	-1,200,000	0	-1,200,000
HA0	RG0	06	Pool Replacements	-2,000,000	0	-2,000,000
HA0	RG0	10	Infrastructure Improvements	-600,000	0	-600,000
HA0	RG0	11	General Improvements	-120,000	0	-120,000
HA0	RR0	07	Renovation of Ball Fields and Lighting	-2,000,000	0	-2,000,000
HA0	RR0	15	Park Lighting	-5,800,000	0	-5,800,000
HA0	RR0	19	Watkins Recreation Center	-299,340	0	-299,340
HA0	RR0	20	Roper Recreation Center	0	0	0
HA0 Total				-865,898	0	-865,898

Department of Health

HC0	37	Gayle School - Child Advocacy Center Modernization	7,298,000	0	7,298,000
HC0	D02	01 Elevator Renovation	-400,000	0	-400,000
HC0	D03	01 Facility Renovat Step-Down Telemetry UN	-13,000	0	-13,000
HC0	D03	01 Facility Renovation Telemetry	-300,000	0	-300,000
HC0	D04	01 Electrical Modernization	-300,000	0	-300,000
HC0	D06	01 New Facility Construction Anacostia	-1,198,000	0	-1,198,000
HC0	D07	01 Mechanical Renovations	-312,000	0	-312,000
HC0	D20	01 Roof Replacement	-750,000	0	-750,000
HC0	D26	01 Boiler Plant Renovations	-1,500,000	0	-1,500,000
HC0	D31	01 Tax System	-1,800,000	0	-1,800,000
HC0	HC4	01 Public Health Improvement	-10,000,000	0	-10,000,000
HC0	HY5	02 Renovate DC Morgue	-154,789	0	-154,789
HC0	HY5	04 Renovate Detoxication Clinic @ D.C. General	-3,010,741	0	-3,010,741
HC0	JB2	37 JB Johnson Facility - Modernization/Renovations	2,600,000	0	2,600,000
HC0	ZA1	45 Information Technology Initiative - HIPAA Consortium	25,000,000	0	25,000,000
HC0 Total			15,159,470	0	15,159,470

Department of Human Services

JA0	HZ1	01 General Renovate Unit 6, Oak Hill Youth Center	-13,227,451	0	-13,227,451
JA0	SB3	07 Bundy School Upgrade - Ceiling	500,000	0	500,000
JA0	SB3	10 Bundy School Upgrade - Life Safety Code	500,000	0	500,000
JA0	SB3	11 Bundy School Upgrade - ADA Compliance	500,000	0	500,000
JA0	SB6	17 CCNV - Plumbing Fixtures	900,000	0	900,000
JA0	SC2	29 Crummell School	3,300,000	0	3,300,000
JA0	SF5	29 Randall School	2,230,000	0	2,230,000
JA0	SG1	27 Information Technology - Replc of Automated Determination Sys (ACEDS)	5,515,000	0	5,515,000
JA0	SG2	27 Information Technology - Client eligibility Determination Sys(ACEDS)	1,062,000	0	1,062,000
JA0 Total			1,279,549	0	1,279,549

Department of Transportation

KA0	AD2	01 FY 02 Streetlight Maintenance and Replacement	0	-700,000	-700,000
KA0	AD2	02 FY 02 Public Safety Traffic Signal Improvements	0	-650,000	-650,000
KA0	AD3	01 FY 03 Streetlight Series Circuit Conversion	0	8,000,000	8,000,000
KA0	AD3	02 FY 03 Citywide Streetlight Upgrade	0	3,850,000	3,850,000
KA0	AD3	03 FY 03 Streetlight & Traffic Pole Painting	0	5,900,000	5,900,000
KA0	AD3	04 FY 03 Streetlight Replacement Contract	0	3,310,775	3,310,775
KA0	AD3	05 FY 03 Streetlight Maintenance	0	18,200,000	18,200,000
KA0	CA2	01 FY 02 1st. CW Sidewalk/Curb & Alley Improvements	0	-500,000	-500,000
KA0	CA2	02 FY 02 2nd. CW Sidewalk/Curb & Alley Improvements	0	-500,000	-500,000
KA0	CA2	03 FY 02 3rd. CW Sidewalk/Curb & Alley Improvements	0	-500,000	-500,000

KA0	CA2	04	FY 02 4th. CW Sidewalk/Curb & Alley Improvements	0	-500,000	-500,000
KA0	CA3	01	FY 03 New/Repair Curbs, Sidewalks & Alleys	0	6,000,000	6,000,000
KA0	CA3	02	FY 03 New/Repair Curbs, Sidewalks & Alleys	0	6,000,000	6,000,000
KA0	CA3	03	FY 03 New/Repair Curbs, Sidewalks & Alleys	0	6,000,000	6,000,000
KA0	CA3	04	FY 03 New/Repair Curbs, Sidewalks & Alleys	0	6,000,000	6,000,000
KA0	CA3	05	FY 03 Rehabilitation Scoping & Development	0	1,200,000	1,200,000
KA0	CA3	06	FY 03 2nd. Historic Alley Rehabilitation	0	5,500,000	5,500,000
KA0	CA3	07	FY 03 3rd. Historic Alley Rehabilitation	0	5,500,000	5,500,000
KA0	CE2	01	FY 02 Pavement Markings & Traffic Calming	0	-300,000	-300,000
KA0	CE2	02	FY 02 CW Slurry Seal & Pavement Res. (In-Hse)	0	-300,000	-300,000
KA0	CE2	03	FY 02 Street Repair Equipment & Technology	0	-500,000	-500,000
KA0	CE3	01	Pavement Marking & Traffic Calming	0	6,000,000	6,000,000
KA0	CE3	02	Street Maintenance Equipment/Technology	0	10,000,000	10,000,000
KA0	CG3	01	FY 03 1st. Tree Trimming	0	3,750,000	3,750,000
KA0	CG3	02	FY 03 2nd. Tree Trimming	0	3,750,000	3,750,000
KA0	CG3	03	FY 03 3rd. Tree Trimming	0	3,750,000	3,750,000
KA0	CG3	04	FY 03 4th. Tree Trimming	0	3,750,000	3,750,000
KA0	CG3	05	FY 03 1st. Dead & Hazardous Tree Removal	0	2,205,330	2,205,330
KA0	CG3	06	FY 03 2nd. Dead & Hazardous Tree Removal	0	2,205,330	2,205,330
KA0	CG3	07	FY 03 Elm Injection with Alamo	0	275,000	275,000
KA0	CG3	08	FY 03 1st. Tree Planting	0	4,000,000	4,000,000
KA0	CG3	09	FY 03 2nd. Tree Planting	0	2,520,000	2,520,000
KA0	CG3	10	FY 03 3rd. Tree Planting	0	2,520,000	2,520,000
KA0	CK2	01	FY 02 Advanced Design, Contract Dev. & Closeout	0	-750,000	-750,000
KA0	CK3	01	Advances Design & Project Development	0	6,000,000	6,000,000
KA0	CKL	07	Roadway Reconstruction	-825,954	0	-825,954
KA0	CKL	08	Roadway Reconstruction	-2,240,000	0	-2,240,000
KA0	CKL	22	Fort Lincoln Streetscape	-3,000,000	0	-3,000,000
KA0	CKL	R3	Mt Pleasant Retaining Wall	-5,000	0	-5,000
KA0	ED2	01	Economic Development Initiatives	0	-800,000	-800,000
KA0	ED3	01	Roadway Reconstruction	0	1,546,250	1,546,250
KA0	ED3	02	Roadway Improvements Hope VI	0	7,231,250	7,231,250
KA0	ED3	03	"M" SE Streetscape Improvements	0	3,047,500	3,047,500
KA0	ED3	04	Local Parking Studies	0	2,110,000	2,110,000
KA0	ED3	05	Make a Diff. Walk Commemorative Pavers CBD	0	841,250	841,250
KA0	ED3	06	Local Street Traffic Studies	0	2,910,000	2,910,000
KA0	ED3	07	Marshall Heights Streetscape Improvements	0	3,110,000	3,110,000
KA0	ED3	08	Neighborhood Streetscape Improvements	0	12,733,462	12,733,462
KA0	EDL	01	Neighborhood Streetscape Initiatives	0	-3,021,040	-3,021,040
KA0	EDL	01	Neighborhood Streetscape	-3,459,040	0	-3,459,040
KA0	SR3	01	Local Reconstruction, Resurfacing & Upgrading	0	4,225,457	4,225,457
KA0	SR3	02	Local Reconstruction, Resurfacing & Upgrading	0	1,916,207	1,916,207

KA0	SR3	03	Local Reconstruction, Resurfacing & Upgrading	0	2,833,246	2,833,246
KA0	SR3	04	Local Pavement Restoration	0	3,398,131	3,398,131
KA0	SR3	05	Local Reconstruction, Resurfacing & Upgrading	0	4,326,480	4,326,480
KA0	SR3	06	Local Reconstruction, Resurfacing & Upgrading	0	4,456,900	4,456,900
KA0	SR3	07	Local Reconstruction, Resurfacing & Upgrading	0	3,895,010	3,895,010
KA0	SR3	08	Local Pavement Restoration	0	3,638,934	3,638,934
KA0	SR3	09	Local Reconstruction, Resurfacing & Upgrading	0	1,777,303	1,777,303
KA0	SR3	10	Local Reconstruction, Resurfacing & Upgrading	0	4,351,249	4,351,249
KA0	SR3	11	Local Pavement Restoration	0	6,192,411	6,192,411
KA0	SR3	12	Local Reconstruction, Resurfacing & Upgrading	0	2,208,903	2,208,903
KA0	SR3	13	Local Reconstruction, Resurfacing & Upgrading	0	3,026,475	3,026,475
KA0	SR3	14	Local Pavement Restoration	0	2,576,048	2,576,048
KA0	SR3	15	Local Pavement Restoration	0	5,602,653	5,602,653
KA0	SR3	16	Local Pavement Restoration	0	7,858,724	7,858,724
KA0 Total				-9,529,994	212,979,238	203,449,244

WMATA

KE0	SA2	02	Metrobus - Replacement	16,400,000	0	16,400,000
KE0	SA2	03	Metrobus - System Access/Capacity Program (SAP)	53,100,000	0	53,100,000
KE0	SA3	01	Metrorail Rehab	39,600,000	0	39,600,000
KE0 Total				109,100,000	0	109,100,000

Department of Public Works

KT0	SW1	01	Rehab of Ft Totten Transfer Station	-4,090,000	0	-4,090,000
KT0	SW2	01	Benning Road Solid Waste Transfer	-1,460,036	0	-1,460,036
KT0	SW3	01	SWMA Roof Rehabilitation @ 900 NJ Ave SE	-65,282	0	-65,282
KT0 Total				-5,615,318	0	-5,615,318

Department of Motor Vehicles

KV0	EQ7	01	Motor Vehicle Information System @ Municipal	-373,962	0	-373,962
KV0	MVS	03	Motor Vehicle Information System - Destiny Implementation	3,150,000	0	3,150,000
KV0 Total				2,776,038	0	2,776,038

DC School of Law

LS0	LS2	01	DC School of Law - LS2 Phase B	-1,525	0	-1,525
LS0	LS2	01	DC School of Law - LS2 Phase C	-335,305	0	-335,305
LS0	LS2	01	DC School of Law - LS2 Phase D	-187,520	0	-187,520
LS0 Total				-524,350	0	-524,350

Office of Contracts and Procurement

PO0	MMS	01	Material Management System	-140,000	0	-140,000
PO0	MMS	02	Material Management System	-30,561	0	-30,561

P00	MMS	04	PMIS Enhancement	-95,999	0	-95,999
P00	YA1	40	IT Initiative	-85,095	0	-85,095
P00 Total				-351,655	0	-351,655
<hr/>						
Department of Mental Health Services						
RM0	XA9	05	Roof Replacement	600,000	0	600,000
RM0 Total				600,000	0	600,000
<hr/>						
Office of the Chief Technology Officer						
T00	N17	01	Unified Communication Center	-31,873,211	0	-31,873,211
T00	ZB1	41	Citywide Enterprise Resource Planning (ERP)	33,300,000	0	33,300,000
T00 Total				1,426,789	0	1,426,789
<hr/>						
Grand Total				45,326,631	212,979,238	258,305,869

mentation and project execution.

Table 6-2 provides the District's FY 2003 – FY 2008 Capital Improvement Plan. Also shown are four charts identifying the scope of capital funding and expenditures. Figure 6-1 showings the percentage of FY 2003 – FY 2008 planned expenditures by major agency. Figure 6-2 shows FY 2003 to FY 2008 planned expenditures. Figure 6-3 shows FY 2003 to FY 2008 CIP planned funding. Figure 6-4 shows the Capital Program over ten years.

Appropriated Budget Authority Request

"The Appropriated Budget Authority"- is the spending threshold approved by Congress for the District's Capital Improvement Program. Each year Congress grants the District spending authority to implement a citywide capital program. Based on projected revenue collection, the District is authorized to issue general obligation bonds to finance the capital program. In previous years, the District's explored alternative methods of financing projects such as short term agreements, master equipment lease, and pay-as-you-go financing.

The capital program is a multi-year plan that addresses the repair, replacement and improvement of capital assets along with information technology projects. Generally, before a capital projects is eligible to be charged to the capital budget, the following criteria must be met:

- It must increase the useful life of the assets beyond 5 years.
- Its dollar threshold must be greater than \$250,000.
- The asset must be affixed to the permanent structure.
- Projects that fail to meet these minimum standards are not eligible for capital funding and an alternative funding method should be pursued.

Because of anticipated budget pressures and projected revenue shortfalls, the District will not request additional budget authority for any new or ongoing projects in FY 2003. Therefore, the District will have to re-examine the entire capital program and look for opportunities in savings through reallocations, reprogramming, public/pri-

vate partnerships, as well as exploring federal funding options.

The FY 2003 proposed budget includes a net increase of \$258,305,869 for nine ongoing projects and 27 new projects. This includes an increase of \$504,046,997 and a rescission of \$245,741,128 from local funds appropriated under this heading in prior fiscal years. The funds appropriated under this heading will remain available until expended or rescinded and will be managed and controlled in accordance with the System of Accounting and Reporting (SOAR). Table 6-3 provides a detailed breakdown of the FY 2003 proposed authority for local funds.

FY 2003 Operating Budget Impact

When evaluating and recommending projects to be included in the CIP, there are a numbers of parameters to consider, among them debt capacity, affordability levels and the operating budget impact on local revenue. These parameters help determine what the impact of additional capital borrowing will have on the operating budget resources. As such, the operating budget impact is the debt service cost, paid from local revenue, associated with issuing general obligation bonds to finance the CIP.

The primary source of financing capital projects comes from issuing general obligation bonds. Additional funding sources include, Master Equipment Lease, pay-as-you-go, tobacco securitization, federal grants, Highway Trust Fund and short term financing instruments. Figure 6-5 shows the overall debt service funded in the FY 2003 operating budget.

Capital Funded Positions

Designing and implementing capital projects requires specialized labor resources (FTE staff). In most instances, the personal services (PS) costs associated with these staff are charged to the general fund. In this way, the District does not pay labor charges with long-term general obligation financing (the predominant method of financing capital projects).

There are certain circumstances however, that let agencies charge positions against capital projects. For example, the Department of Public Works – Transportation Division may hire specific types of

construction engineers and project managers (who work on Highway Trust Fund projects) and charge them against a capital project. Funding for these types of positions comes out of a project budget under Phase C – Project Management.

The District is required to submit a quarterly report to Congress showing the number and amount of each FTE that is charged to the capital fund by agency and project. As such, the laws and regulations associated with these positions are strictly monitored and enforced.

Since the capital fund contains no positions, PS costs for capital projects are budgeted as Intra-District transactions. The Intra-District budget represents obligation authority for the purchasing agency and a revenue source for the selling agency. As PS are required, the buying agency prepares an Intra-District purchase order in consultation with the selling agency. A copy of the purchase order is sent to the seller. The seller, in turn, sets up a job referencing the purchase order identification number. Personal service costs incurred by capital projects are collected and expensed monthly by the service supplier. The general fund is, in effect, reimbursed by the capital projects fund for the services incurred.

As a result of recent increases in capital investments, the number of capital funded positions have increased by 106 FTEs positions or 30 percent over the FY 2001 total number of positions. Table 6-3 shows the agencies that currently have positions charged to the capital budget. The

Table 6-3:

Agencies with FTEs charged to Capital budget

Agency	FY 2001	FY 2002	Increase or Decrease
DPW	231	328	97
DCPS	15.5	15.5	0
OCFO	59	59	0
OPM	38	42	4
DCOP	5	5	0
Pk & Rec	0	5	5
Total	348.5	454.5	106

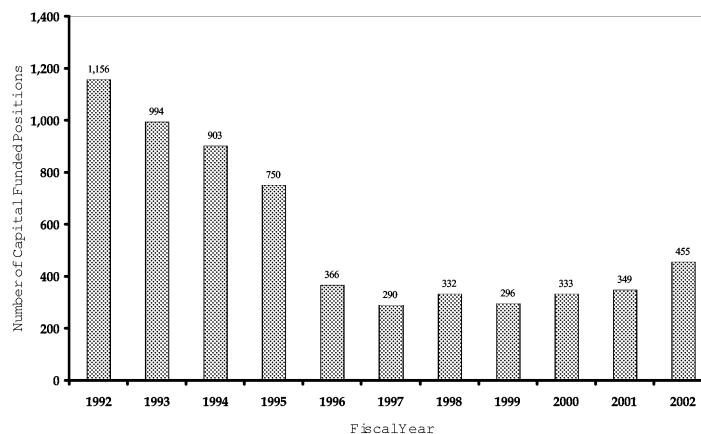
Department of Public Works (DPW), the Office of Property Management (OPM) and the Department of Parks and Recreation's (PK & Rec) number of capital funded positions increased from FY 2001 to FY 2002.

The additional FTEs for the Department of Public Works is primarily the result of hiring new engineering technicians and construction inspectors to assist the Transportation Division's efforts to expand construction activities.

The Office of Property Management added four FTEs to assist the agency complete an inventory condition assessment of all District properties and to develop a maintenance improvement schedule for all facilities. The Department of Parks and Recreation added five FTEs to assist the agency implement their con-

Figure 6-6:

Number of Capital Funded Positions From FY 1992 to FY 2002



struction projects.

Figure 6-6 shows the District's progress in reducing capital funded positions since 1992. Although there has been a slight increase in positions charged to the capital budget starting in FY 2000, assuming an average salary of \$45,000, the District has still reduced its capital funded expenditures by approximately \$31 million since FY 1992.